

## Financial Health Indicators – Qtr 3 2017/18

<b>Treasury Management</b>	<b>2016/17 Actual</b>	<b>2017/18 Target</b>	<b>2017/18 Actual</b>
Average Interest Rate (Borrowing)			
- Excluding OLA	3.80%	4.61%	3.23%
- Including OLA	3.94%	4.72%	3.41%
Gearing Effect on Capital Financing Estimates	1.80%	5.00%	3.47%
Net Borrowing Costs / Council Tax Requirement and NNDR contribution	10.88%	12.50%	9.50%
Capital Financing Requirement (£m)	335.150	336.771	336.771
Authorised limit for external Debt (£m)	360.965	376.190	376.190
Investment Rate Average	0.89%	0.77%	0.82%

<b>Balance Sheet Ratios</b>	<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>	<b>2015/16</b>	<b>2016/17 (Post-Audit)</b>
Current Assets : Current Liabilities	2.70	2.75	2.44	1.77	1.86
Useable Reserves : General Revenue Expenditure	0.58	0.53	0.66	0.57	0.63
Long Term Borrowing : Tax Revenue (Using both council tax and NNDR for tax revenue)	1.13	1.71	1.69	1.45	1.41
Long Term Assets : Long Term Borrowing	1.84	1.98	2.10	2.29	2.29
Total School Reserves : Dedicated School Grant	0.08	0.09	0.09	0.07	0.05

<b>Revenues Performance</b> % collected for financial year	<b>2015/16 Actual Collected in total @ 31.12.17</b>	<b>2016/17 Actual Collected in total @ 31.12.17</b>	<b>2017/18</b>	
			<b>Profiled 2017/18</b>	<b>Actual 2017/18</b>
Council tax %	97.50%	96.50%	77.50%	77.40%
Total Council Tax collected (£m)	£105,667,105	£110,684,522	95,700,000	95,569,072
National Non Domestic Rate %	99.00%	98.20%	82.50%	81.60%
Total NNDR collected (£m)	£69,120,722	£70,932,089	59,060,000	58,446,503

<b>Debtors and Creditors Performance</b>	<b>2016/17 Actual</b>	<b>2017/18</b>	
		<b>Profiled Qtr</b>	<b>Actual Qtr</b>
Sundry Debtors Collection – Average number of days to collect debt	27 days	30 days	25 Days
Average number of days to process creditor payments*	12 days	14 days	10 Days

<b>Management of Resources</b>	<b>2017/18</b>		
<b>Service Analysis</b>	<b>Target</b>	<b>Actual</b>	<b>Variance</b>
Children's Services	55,162,567	56,790,846	1,628,278
Economy and Environment	30,799,019	30,520,435	(278,584)
Adult Social Care	63,078,539	63,344,463	265,924
Resources and Transformation	26,112,499	25,408,372	(704,127)
Council Wide	37,859,149	37,904,017	44,868
NNDR/Top Up	(104,540,337)	(104,540,337)	0
<b>Total</b>	<b>108,471,436</b>	<b>109,427,796</b>	<b>956,360</b>
General Reserves	<b>Minimum £6.2m Maximum £15.51m</b>	<b>N/A</b>	<b>N/A</b>
Council Funded Capital Expenditure	40,797,524	31,311,630	(9,485,894)
External Funded Capital Expenditure	61,979,279	61,425,743	(553,536)
<b>Total Capital Expenditure</b>	<b>102,776,803</b>	<b>92,737,373</b>	<b>(10,039,430)</b>
Capital Receipts	2,600,000	2,270,942	(329,058)

<b>Management of Resources</b>	<b>Post-Audit 2016/17 Actual</b>		
<b>Service Analysis</b>	<b>Target</b>	<b>Actual</b>	<b>Variance</b>
Children's Services	50,384,893	50,731,394	346,501
Economy and Environment	46,738,475	46,441,584	(296,891)
Adult Social Care	72,754,136	70,349,870	(2,404,266)
Resources and Transformation	15,837,731	14,658,879	(1,178,852)
Council Wide	24,767,589	27,852,988	3,085,399
RSG/NNDR	(109,491,931)	(109,491,931)	0
<b>Total</b>	<b>100,990,893</b>	<b>100,542,784</b>	<b>(448,109)</b>
General Reserves	<b>Minimum £6.2m Maximum £12.4m</b>	<b>13,904,518</b>	<b>N/A</b>
Council Funded Capital Expenditure	21,394,512	13,463,467	(7,931,046)
External Funded Capital Expenditure	76,732,202	64,768,242	(11,963,960)
<b>Total Capital Expenditure</b>	<b>98,126,714</b>	<b>78,231,709</b>	<b>(19,895,006)</b>
Capital Receipts	2,770,000	1,673,099	1,096,901

### ***Notes to Management of Resources***

The figures for 2016/17 represent the actual budget and spend for each area within the authority. This will include all internal recharges such as office accommodation, central support services, and accounting adjustments for pension liability in line with FRS17 and capital charges. Capital charges and pension liability year end transactions can change substantially at year end as this is when revaluations of assets and figures from the actuary are received and budgets updated to reflect any changes.

The figures reported for 2017/18 are presented as budget for monitoring. This is where we exclude some internal recharges such as office accommodation, central support services, capital charges and accounting adjustments for pension liability in line with FRS17 and include within the area which manages them. For example all central support services costs are shown within Resources and Transformation. The reason for this is that only the service that manages the area will be able to report on any forecast under / overspend.

## What this tells us

<b>Treasury Management</b>	
Average Interest Rate (Borrowing)	The average interest rate we are paying on the money we have borrowed compared to our target.
Gearing Effect on Capital Financing Estimates	Shows how a 1% increase in interest rates would affect the total interest cost to the council.
Net Borrowing Costs / Tax Requirement	Borrowing not financed by a grant from government, as a proportion of our Net Revenue Expenditure
Capital Financing Requirement (£m)	How much money we currently borrow to finance our capital programme.
Authorised limit for external Debt (£m)	The maximum amount of debt we should have at any one time
Investment Rate Average	The average interest rate we are receiving on the money we have invested.

<b>Balance Sheet Ratios</b>	
Current Assets : Current Liabilities	Our ability to meet our liabilities
Useable Reserves : General Revenue Expenditure	If our reserves are adequate to meet potential future variations.
Long Term Borrowing : Tax Revenue  Using only council tax for tax revenue Using both council tax and NNDR for tax revenue	The effect of long term borrowing on our budget.
Long Term Borrowing : Long Term Assets	This allows us to understand the relationship between the money we borrow and the assets we have as they both change over time.
Total School Reserves : Dedicated School Grant	If schools reserves are at an appropriate level.

<b>Revenues Performance</b>	
<b>% Collected for Financial Year</b>	As a percentage the amount of council tax we collected during the financial year that runs from 1 April – 31 March. We collect council tax after the year that its related to, but this won't be included in this figure
Council Tax (%)	
National Non Domestic Rate (%)	As a percentage the amount of Business rates we collected during the financial year that runs from 1 April – 31 March. We collect council tax after the year that it related to.
Total Council Tax Collected (£m)	This tells us the amount of council tax we collected during the financial year that runs from 1 April – 31 March. We collect council tax after the year that it relates to, but this won't be included in this figure.
Total NNDR Collected (£m)	This tells us the amount of Business Rates we collected during the financial year that runs from 1 April – 31 March. We collect council tax after the year that it relates to, but this won't be included in this figure.
Sundry Debtors Collection	How long on average it takes us to collect money owed to us.
Average number of days to collect debt	
Average number of days to process creditors payments	How long on average it takes to pay our bills.

<b>Management of Resources</b>	
<b>Service Analysis</b>	
Children's Services Economy and Environment Adult Social Care Change and Governance Council Wide	Shows our forecast for how much we will spend on these services compared to what we planned and compared to how much we spent in the previous year.
General Reserves	Our forecast year end position on reserves against our opening balance.
Contingency	How much we have set aside and for unplanned expenditure, and how much we have left to spend.
Capital Expenditure	Forecast of our spend on capital programmes against our target
Capital Receipts	Forecast of how much money we expect to receive from selling some of our assets, against our target.